

I Material Topics & Phison Value Chain

Material Topics	Value Chain Impact Hotspots		pots			
(Prioritized according to the significance of impact)	Upstream (Raw Material Procurement/ Product Manufacturing)	Company Operations	Downstream (Customer Useage)	GRI Standards/SASB Accounting Metrics	Contribution to SDGs	
1.Economic Performance	•	•		 GRI 201: Economic Performance 2016 SASB: Activity Metrics 	8 DECENT WORK AND ECONOMIC GROWTH	
2.Risk Management	•	•	•	 GRI 305: Emissions 2016 SASB: Greenhouse Gas Emissions SASB: Energy Management in Manufacturing SASB: Water Management 	13 CLIMATE ACTION	
3.Innovation Management		•	•	 GRI 302: Energy 2016 SASB: Intellectual Property Protection & Competitive Behaviour 	9 INDUSTRY, INNOVATION AND INFRASTRUCTURE	
4.Talent Attraction & Retention		•		 GRI 401: Employment 2016 GRI 405: Diversity and Equal Opportunity 2016 GRI 406: Non-discrimination 2016 SASB: Recruiting & Managing a Global & Skilled Workforce SASB: Workforce Health & Safety 	5 GENDER 8 DECENT WORK AND ECONOMIC GROWTH	
5.Green Products	•	•	•	SASB: Product Lifecycle Management	13 CLIMATE ACTION	
6.Talent Development and Training		•		▶ GRI 404: Training and Education 2016	4 QUALITY EDUCATION 8 DECENT WORK AND ECONOMIC GROWTH	
7.Supply Chain Management	•	•		 GRI 308: Supplier Environmental Assessment 2016 GRI 414: Supplier Social Assessment 2016 SASB: Materials Sourcing 	12 RESPONSIBLE CONSUMPTION AND PRODUCTION	



Sustainable Governance

8

Number of Board meetings held

95.59%

Average attendance rate of directors

6-20%

Taiwan Stock Exchange corporate governance evaluation ranking among TPEx-listed companies

31

Number of participations in investor conferences

> 32.41%
Annual gross profit margin

100%

Completion rate of employees signed a consent letter, agreeing to abide by the "Code of Business Practices and Ethics"

Became of member of the S&P Global Sustainability Yearbook





Innovation & Service

▶ **12.6** billion

Annual R&D expenses(NT\$)

2,074

Accumulated patents worldwide in 2024

72 nd

Ranking of the Taiwan's top 100 invention patent grants list

▶ 8.46 points

Annual customer satisfaction score

► ISO/SAE 21434 automotive certification

Became the world's first independent NAND controller chip supplier to obtain ISO/SAE 21434 automotive certification

Taiwan Excellence Silver Award

Exclusive patented AI solution aiDAPTIV+ was awarded the 2025 Taiwan Excellence Silver Award

Responsible Supply Chain

100%

Completion rate of sustainable risk assessment on suppliers who meet the transaction criteria

► 100%
Percentage of Suppliers having signed the "Supplier Code of Conduct"

48

Number of critical suppliers audited under the RBA Code of Conduct

► **77.08%**RBA audit passing rate of critical suppliers

79.73%

Percentage of critical suppliers having received a RBA audit and made an improvement

27

Established "Supply Chain Information Security Management Guidelines," conducted assessments on 27 major suppliers using the "Information Security Risk Assessment Form"

3

Performed on-site information security audits on 3 major suppliers





Environmental Protection

Join the RE 10x10 Enterprise Initiative Program

Committed to the goal of "transitioning at least 10% of total energy consumption to renewable electricity by 2025"

20%

Expect to purchase renewable energy in the amount equal to 20% or more of total electricity consumption by 2030

- ► ISO 14001 Continue to obtain ISO 14001 Environmental Management Systems
- ► ISO 14064-1
 Continue to pass the verification against the ISO 14064-1:2018 standards

► ISO 50001

Phase V facility obtained ISO 50001 Energy Management System certification

- Initiate 3 energy-saving programs
 Expected to save 489,287.72 kWh of electricity, which is equivalent to a reduction of 241.71 tCO2e
- 50% Newly launched SSD and UFS products achieved 50% improvement in Chip Power Efficiency Ratio compared to baseline products
- Being rated B- in the CDP climate change questionnaire and water security questionnaire



Employee Care

▶ 2.137 million

The median salary for full-time employees in non-managerial positions(NT\$)

▶ 2.525 million

The average salary for full-time employees in non-managerial positions(NT\$)

▶ 3.132 million

The average benefits expenses per employee(NT\$)

▶ 18.93 hours

The average training hours per employee



▶ **95.27** points

Satisfaction score of training courses

5,935

The number of people using Employee Assistance Programs consultation service

▶ 5.8 points

Satisfaction score of Employee Assistance Programs (with 6 being the full score)

► ISO 45001

Continue to obtain the certification of ISO 45001 Occupational Health and Safety Management Systems

Social Participation

► 13.29 million

The amount of charity donation (including donations of funds and resources) (NT\$)

▶ **930** hours

Volunteer service hours

25

The number of charity sales held

▶ 11,590 trees

Cumulative number of trees planted

2 million

Cumulative donations to the "Shennong Farming Project" (NT\$)

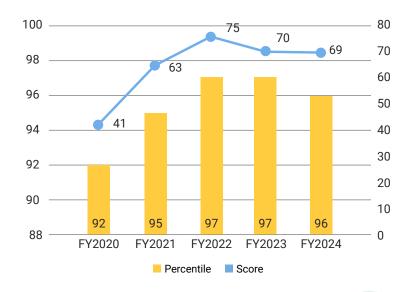
▶ 198 square meters

The total area of school field developed by the "Shennong Farming Project"



Appendix

DJSI Score



► MSCI Grade



Sustainalytics Risk Rating

Year	FY 2021	FY 2022	FY 2023	FY 2024
Risk rating	High Risk	Medium Risk	Medium Risk	Medium Risk

FTSE Russell Score

Year	FY 2022	FY 2023	FY 2024	FY 2025
Score (Full score is 5)	3.0	3.6	4.1	4.0

Corporate Governance EvaluationResult

Year	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Score	80.56	88.21	96.49	89.27	96.03
OTC company ranking	6%-20%	6%-20%	Top 5%	6%-20%	6%-20%
Electronics industry with a market value above NT\$10 billion	21%-40%	21%-40%	21%-40%	41%-60%	21%-40%

PHISON