

Dear Investor/Analyst/Shareholder,

Thank you for your support for Phison (8299TT).

Please see the details of our November 2025 revenue below:

Phison Electronics (8299TT), a leading provider of NAND controllers and NAND storage solutions, today (12/10) announced its operating results for November 2025. Consolidated revenue reached NT\$7.022 billion, remaining flat MoM and growing 62% YoY — a historical high for the same period. Cumulative revenue for January through November totaled NT\$63.952 billion, up 18% YoY, setting another record for the corresponding period.

PHISON 8299TT	Sales Revenue	Growth Rate	Remark
November 2025	7.022 (NT\$bn)	62% YoY	Record high for the same period
Jan. to Nov. 2025	63.952 (NTD\$bn)	18% YoY	Record high for the same period

K.S. Pua, CEO of Phison Electronics, stated that “In November, our total controller IC shipments grew 84% YoY, with PCIe SSD controller shipments surging 118% YoY, highlighting the market’s rapid shift toward high-speed NAND storage technologies. Enterprise SSDs, AI, and edge-computing applications continue to drive strong demand and accelerate overall industry technology upgrades, reinforcing Phison’s position built on years of innovation in NAND controller technology.”

K.S. Pua further emphasized that “In recent months, major cloud service providers (CSPs) have been aggressively procuring enterprise SSDs to support the massive storage needs required for AI inference. This has led to structural NAND shortages and upward pricing pressure, with supply expected to tighten further. In response to this evolving environment, Phison will prioritize strategic, application-based allocation and sustainable delivery over short-term revenue maximization. We will focus on supporting high value-add system customers, prioritize customers with urgent requirements, and flexibly adjust allocations based on historical shipment patterns to prevent double-booking and market imbalance. At the same time, we will guide customers to adjust unit capacities (GB/pcs) to ensure fair distribution across a broader customer base rather than concentrating supply among a few. Pricing will continue to reflect real-time market dynamics. Throughout this period of NAND volatility, Phison will maintain close collaboration with global customers and uphold our role as a responsible and balanced supplier as we navigate this structural shift in demand together.”

Lastly, with global supply remaining tight, Phison will further focus on storage demand driven by cloud AI and edge AI. We will dedicate our limited resources to these two high-growth AI segments to ensure stable supply in critical markets and help customers stay competitive in the fast-advancing AI era. Phison will continue to support the global AI ecosystem with a foundation rooted in technological strength, supply-chain collaboration, and long-term commitment.

[PHISON IR Distribution List Application Form]

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[PHISON's Quick Facts]

- Over 25 years experiences in NAND controller IC design and module integration.
- Over 4,500 employees globally, and more than 70% are engineers
- More than 2,000 NAND-related patents globally.
- Target long-term revenue of NT\$100 billion through the 5+5 growth strategy
- The global market share of SSD controllers exceeds 20%
- The global market share of automotive-grade controllers exceeds 40%
- Phison, along with NAND makers such as KIOXIA, Micron, SanDisk, Samsung, SK Hynix, and others, are long-term partners.
- Over 70% of Phison's revenue contribution comes from "non-consumer" NAND storage applications, including servers, automotive systems, embedded systems, industrial applications, gaming consoles, and generative AI, allowing Phison to maintain relatively stable revenue and profitability despite fluctuations in the NAND industry.
- Phison's mastery of the entire NAND industry ecosystem, including its relationships with upstream NAND makers, supply chain partners for NAND controllers and storage modules, and downstream NAND storage application customers, represents invaluable and irreplaceable value that Phison brings to its global clients and partners. It is also a key advantage that enables Phison to stand firm in the NAND industry.

[About PHISON]

Phison Electronics Corp. (TPEX:8299) is a global leader in NAND Flash controller IC and storage solutions. We provide a variety of services from controller design, system integration, IP licensing to total turnkey solutions, covering applications across SSD (PCIe/SATA/PATA), eMMC, UFS, SD and USB interfaces, reaching out to consumer, industrial and enterprise markets. As an active member of industry associations, Phison is on the Board of Directors for SDA, ONFI, UFSA and a contributor for JEDEC, PCI-SIG, MIPI, NVMe and IEEE-SA.

To know more about Phison, please visit [Phison Website](#) or [Phison Q&A](#) for details.

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[Forward-looking Statements]

Information included in this press release that are not historical in nature are "forward-looking statements". Phison cautions readers that forward-looking statements are based on Phison's reasonable knowledge and current expectations, and are subject to various risks and uncertainties. Actual results may differ materially from those contained in such forward-looking statements for a variety of reasons including without limitation, risks associated with demand and supply change, manufacturing and supply capacity, design-win, time to market, market competition, industrial cyclicality, customer's financial condition, exchange rate fluctuation, legal actions, amendments of the laws and regulations, global economy change, natural disasters, and other unexpected events which may disrupt Phison's business and operations. Accordingly, readers should not place reliance on any forward-looking statements. Except as required by law, Phison undertakes no obligation to update any forward-looking statement, whether as a result of new information, future events, or otherwise.